





Where are we going?



Where do we want to go?

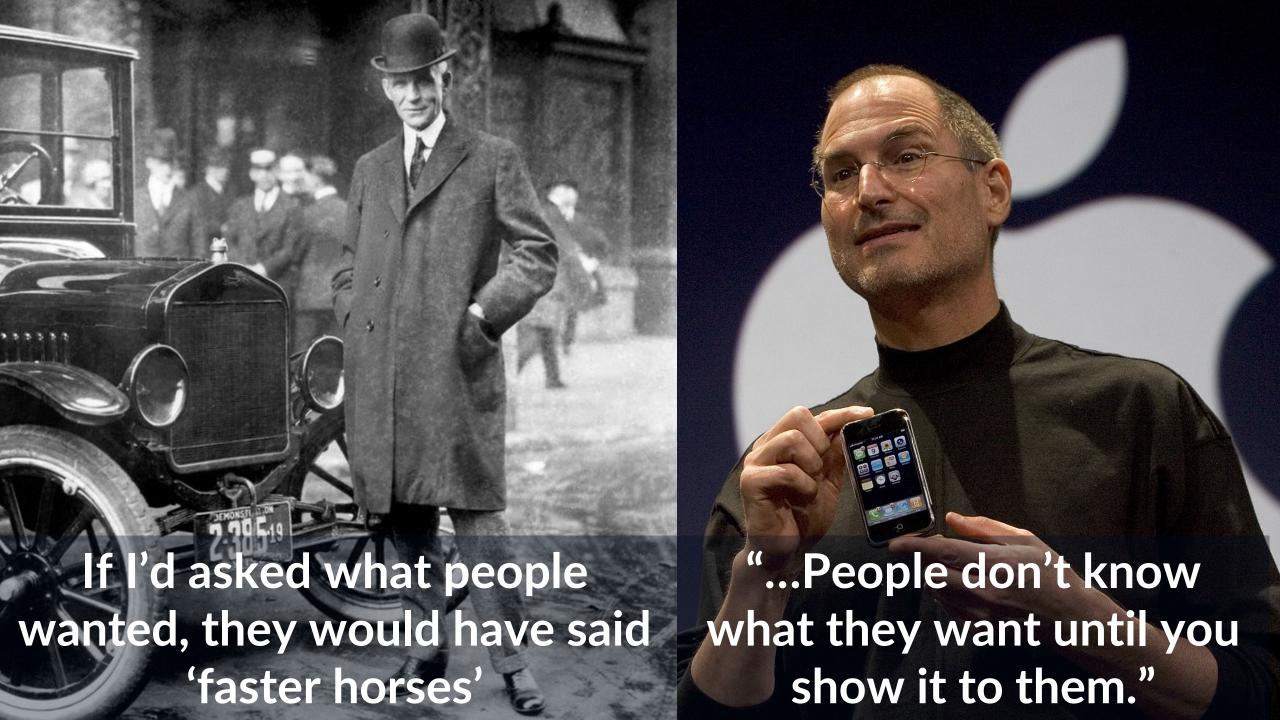


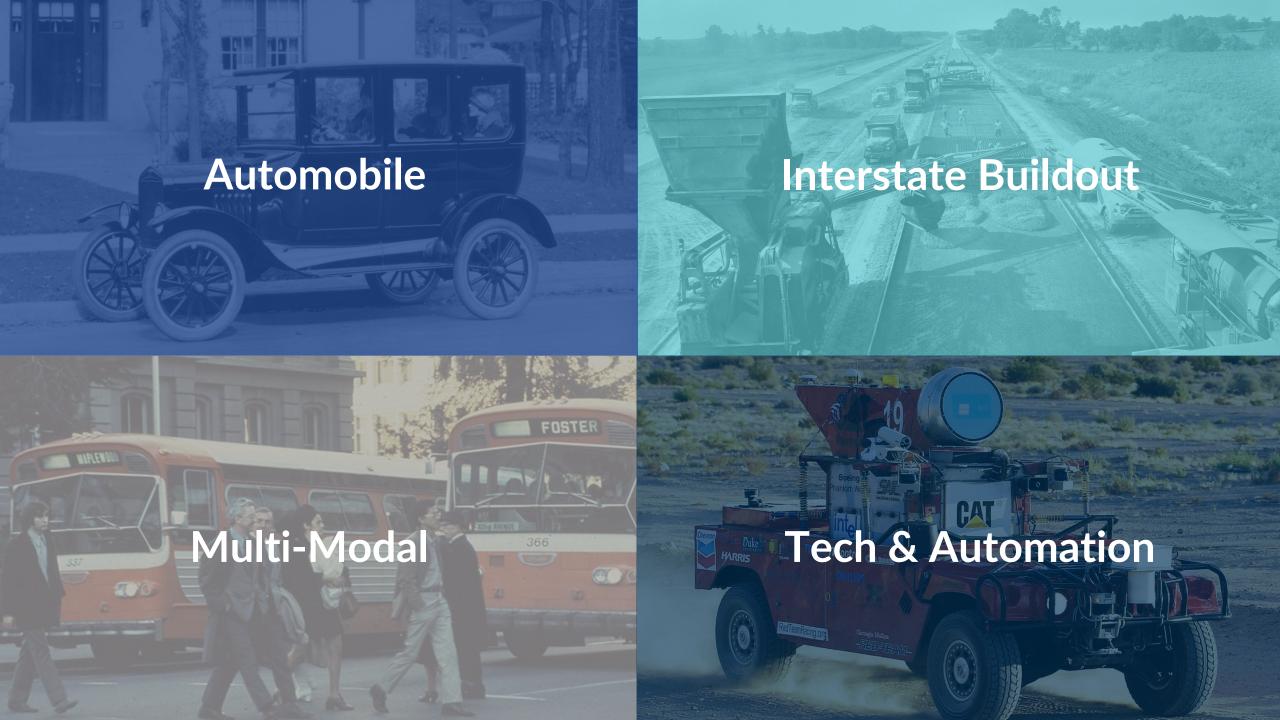
**器** How do we get there?











THIS PRESENT MOMENT USED TO BE THE UNIMAGINABLE FUTURE







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### THE NEW TRANSPORTATION ECOSYSTEM









































# **INFRASTRUCTURE INVESTMENT & JOBS ACT**



Roads and bridges \$110B



Electric grid upgrade \$73B



Rail \$66B



Broadband \$55B



Climate protection \$50B



Air & ports \$42B



Transit \$39B



**EVs \$15B** 



Safety \$11B



Reconnecting Communities \$1B





#### **ASSUMPTIONS**



It's hard to predict the future



Harness opportunities and mitigate risk



Make strategic, informed decisions



Technology is the future



Plan 10-20-50 years out



Systems of systems approach is critical



**Build public trust** 



Transport connects us to opportunity



Eliminate bias



What's the 10<sup>th</sup> assumption?



# Magic is science you just don't understand.

- Arthur C. Clark





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# **OUTCOMES**



EQUITY ACCESSIBILITY MOBILITY



JOBS WORKFORCE DEVELOPMENT



SAFETY EFFICIENCY RELIABILITY



ECONOMIC EQUALITY



MULTI-MODAL ACTIVE TRANSPORT



PUBLIC HEALTH AIR QUALITY RESILIENCY ADAPTABILITY



# The best way to predict the future is to invent it.

- Alan Kay





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# How do you plan for an unknown future?

#### WHAT DOES A SUCCESSFUL FUTURE NEED?



**Example 1** Leadership



Partnerships & collaboration



Vision and goals



Funding & financing



Planning, strategy & implementation





Testing, innovation & design thinking



\*\*Community outreach



Evaluation



Sustained support









Advocacy & Engagement



Events & Workshops



ந்ரி Committees & Policy



Research & Trends



Communications & Outreach

## Infrastructure Investment and Jobs Act (IIJA)

### ITS America Implementation Plan

#### **Educate members**

- Bill summary
- Webinar series
- Member survey
- Newsletters & weekly updates

#### **Engage and inform DOT**

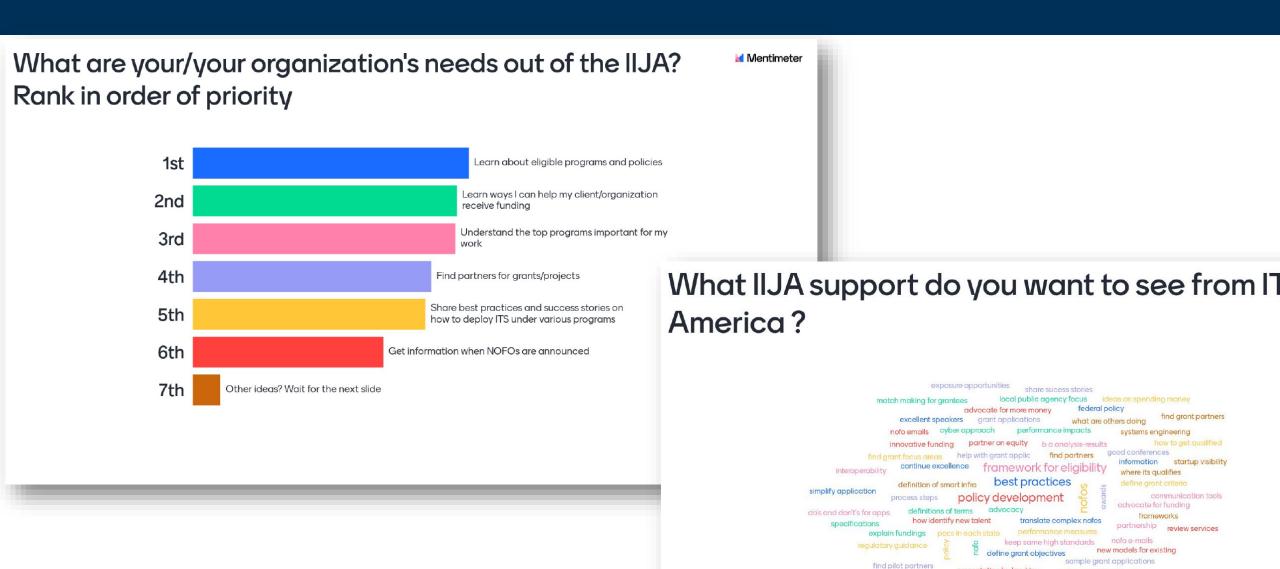
- Agency meetings
- Listening sessions
- Rulemaking comments
- NOFO technical guidance

#### Convene stakeholders

- State and local workshops
- DOT and Congressional roundtables
- IIJA Working Group
- Standing Advisory Committees



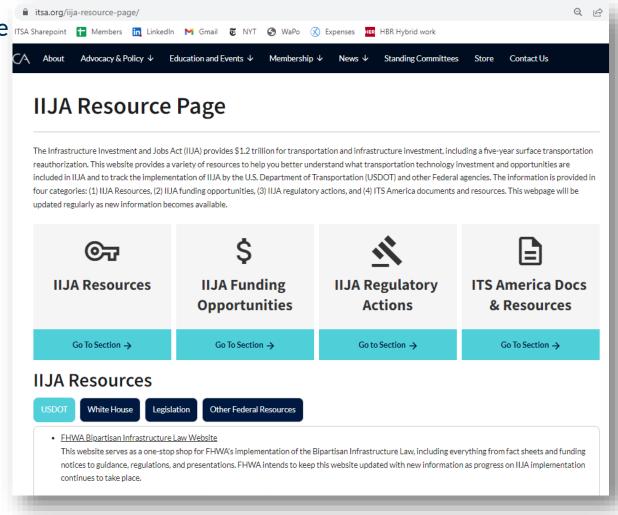
# ITS America Survey - Your IIJA needs



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### **IIJA Website & Recommendations to DOT**

- 1. Ensure fed programs fund tech & digital infrastructure
- 2. Provide successful technology examples
- Provide guidance on how technology will be considered
- 4. Make contracting/grants easier
- 5. Enable public-private partnerships
- 6. Fund operations and maintenance
- 7. Clarify programmatic goals
- 8. Support investments in digital infrastructure
- 9. Fund stakeholder and community engagement
- 10. Provide examples of strong performance metrics and outcomes
- 11. Streamline the procurement/contracts process
- 12. Provide education on funding flexibilities





# **DOT Innovation Principles**



Serve our policy priorities



Allow for experimentation & learn from failure



Help America win the 21<sup>st</sup> century



Provide opportunities to collaborate



Support workers



Be flexible and adapt as technology changes





# Is anyone better off?



# **Gender and Race in Transportation**



#### Workforce inequity

15% of transportation jobs are held by women



#### Time costs

Women spend 2x time taking transportation as men



#### **Broken rung**

- 3% transportation executives are women
- 1 in 5 hold board seats



#### "Pink Tax"

Women pay 2x to take transportation as men



#### **Increased fatalities**

Women are 17% more likely to die in a car crash



#### **Street harassment**

- 3 in 4 women are street harassed
- 50-90% fear their safety









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You have to act as if it were possible to radically transform the world.

And you have to do it all the time.

# What's your MOONSH



www.itsa.org